

Tharumalingam Kanagalingam  
A-1-1 Dedaun  
No 193 Jalan Ampang  
50450 Kuala Lumpur  
Malaysia

Date: 01 JUL 2024

**ATTN: THE BOARD OF COMMISSIONERS, BOARD OF DIRECTORS & COMPANY  
SECRETARY**

**PT AIRASIA INDONESIA TBK**

Red House, Jalan Marsekal Suryadharma (M1) No.1  
Desa/Kelurahan Selapajang Jaya, Kec. Neglasari, Kota Tangerang, Provinsi Banten  
Kode Pos: 15127, Indonesia

Dear Sirs and/or Madams,

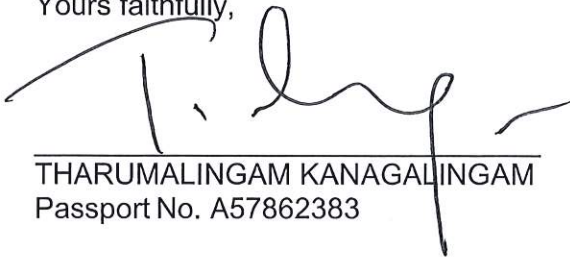
**PT AIRASIA INDONESIA TBK (the "Company")  
RESIGNATION AS PRESIDENT COMMISSIONER AND MEMBER OF THE NOMINATION  
& REMUNERATION COMMITTEE OF THE COMPANY**

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I hereby tender my resignation as President Commissioner and member of the Nomination & Remuneration Committee of the Company, with effect from the date of the Extraordinary General Meeting of Shareholders of the Company to be convened.

I confirm that I have no claims pending or outstanding against the Company for compensation or otherwise.

Yours faithfully,



THARUMALINGAM KANAGALINGAM  
Passport No. A57862383